

# GROUP STRUCTURE

## SEMBCORP INDUSTRIES

### UTILITIES

#### Sembcorp Utilities 100%

SINGAPORE	
Sembcorp Cogen	100%
Sembcorp Power	100%
Sembcorp Gas	70%
Sakra Island Carbon Dioxide	30%
Sembcorp NEWater	100%

#### CHINA

Sembcorp Utilities Investment Management (Shanghai)	100%
Sembcorp (China) Holding Co	100%
Shanghai Cao Jing Co-generation Co	30%
Sembcorp Nanjing SUIWU Co	95%
Sembcorp NCIP Water Co	95%
Zhangjiagang Free Trade Zone Sembcorp Water Co	80%
Zhangjiagang Free Trade Zone Sembcorp Water Recycling Co	80%
Yancheng China Water Co	48.2%
Sembcorp Tianjin Lingang Industrial Area Wastewater Treatment Co	90%
Sembcorp Sanhe Yanjiao Water Co	92.7%
Shenyang Sembcorp Water Co	80%
Sembcorp Xinmin Water Co	89.4%
Qitaihe Sembcorp Water Co	89.4%
Sembcorp Qinzhou Water Co	80%
Fuzhou Sembcorp Water Co	70.8%
Zhumadian China Water Co	50.1%

#### INDIA

Thermal Powertech Corporation India	49%
Sembcorp Gayatri O&M Co	70%
Sembcorp Utilities India	100%

#### INDONESIA

PT Adhya Tirta Batam	49.2%
PT Adhya Tirta Sriwijaya	39.3%

#### PHILIPPINES

Subic Water and Sewerage Co	29.5%
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#### VIETNAM

Phu My 3 BOT Power Co	33.3%
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#### OMAN

Sembcorp Salalah Power and Water Co	60%
Sembcorp Salalah O&M Services Co	70%

#### UAE

Emirates Sembcorp Water & Power Co	40%
Sembcorp Gulf O&M Co	100%

#### SOUTH AFRICA

Sembcorp Silulumanzi	98.3%
Sembcorp Siza Water	72.2%

#### UK

Sembcorp Utilities (UK)	100%
Sembcorp Bournemouth Water	98.3%

#### ANTIGUA

Sembcorp (Antigua) Water	98.3%
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#### BONAIRE & CURAÇAO

Sembcorp St Maarten Water	98.3%
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#### CHILE

Sembcorp Aguas Chacabuco	98.3%
Sembcorp Aguas Del Norte	98.3%
Sembcorp Aguas Lampa	98.3%
Sembcorp Aguas Santiago	98.3%

#### PANAMA

Aguas de Panama	98.3%
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#### Sembcorp Environment 100%

SINGAPORE	
SembWaste	100%
Sembcorp Tay Paper Recycling	60%

#### AUSTRALIA

SembSita Australia	40%
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#### INDIA

SembRamky Environmental Management	51%
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### MARINE

#### Sembcorp Marine 60.60%

SINGAPORE	
Jurong Shipyard	100%
Sembawang Shipyard	100%
PPL Shipyard	85%
SMOE	100%
Jurong SML	100%
Sembcorp Marine Technology	100%

#### BRAZIL

Estaleiro Jurong Aracruz	100%
Jurong do Brasil Prestação de Serviços	100%

#### CHINA

COSCO Shipyard Group	30%
Shenzhen Chiwan Offshore Petroleum Equipment Repair & Manufacture Co	35%

#### INDONESIA

PT SMOE Indonesia	90%
PT Karimun Sembawang Shipyard	100%

#### INDIA

SembMarine Kakinada	40%
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#### USA

Sembcorp-Sabine Shipyard	100%
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### INTEGRATED URBAN DEVELOPMENT

#### Sembcorp Development\* 100%

VIETNAM	
Vietnam Singapore Industrial Park JV Co	40.4%
Vietnam Singapore Industrial Park & Township Development Joint Stock Co	40.3%
VSIP Bac Ninh Co	40.3%
VSIP Hai Phong Co	40.3%

#### CHINA

Wuxi-Singapore Industrial Park Development Co	45.4%
Sino-Singapore Nanjing Eco Hi-tech Island Development Co	21.5%

#### SINGAPORE

Gallant Venture	23.9%
Singapore-Sichuan Investment Holdings	50%

#### Sembcorp Parks Management 56%

### OTHER BUSINESSES

#### Sembcorp Design and Construction 100%

#### Shenzhen Chiwan Sembawang Engineering Co 32%

#### Singapore Precision Industries / Singapore Mint 100%

*This list of companies is not exhaustive.*

*The Utilities business also includes the SUT and PPU divisions of Sembcorp Industries.*

*Figures reflect shareholdings as at March 8, 2012.*

*\* Sembcorp Industrial Parks was renamed Sembcorp Development with effect from March 8, 2012.*

*Shareholdings of companies listed under Sembcorp Utilities, Sembcorp Environment, Sembcorp Marine and Sembcorp Development reflect stakes held by the above entities.*